

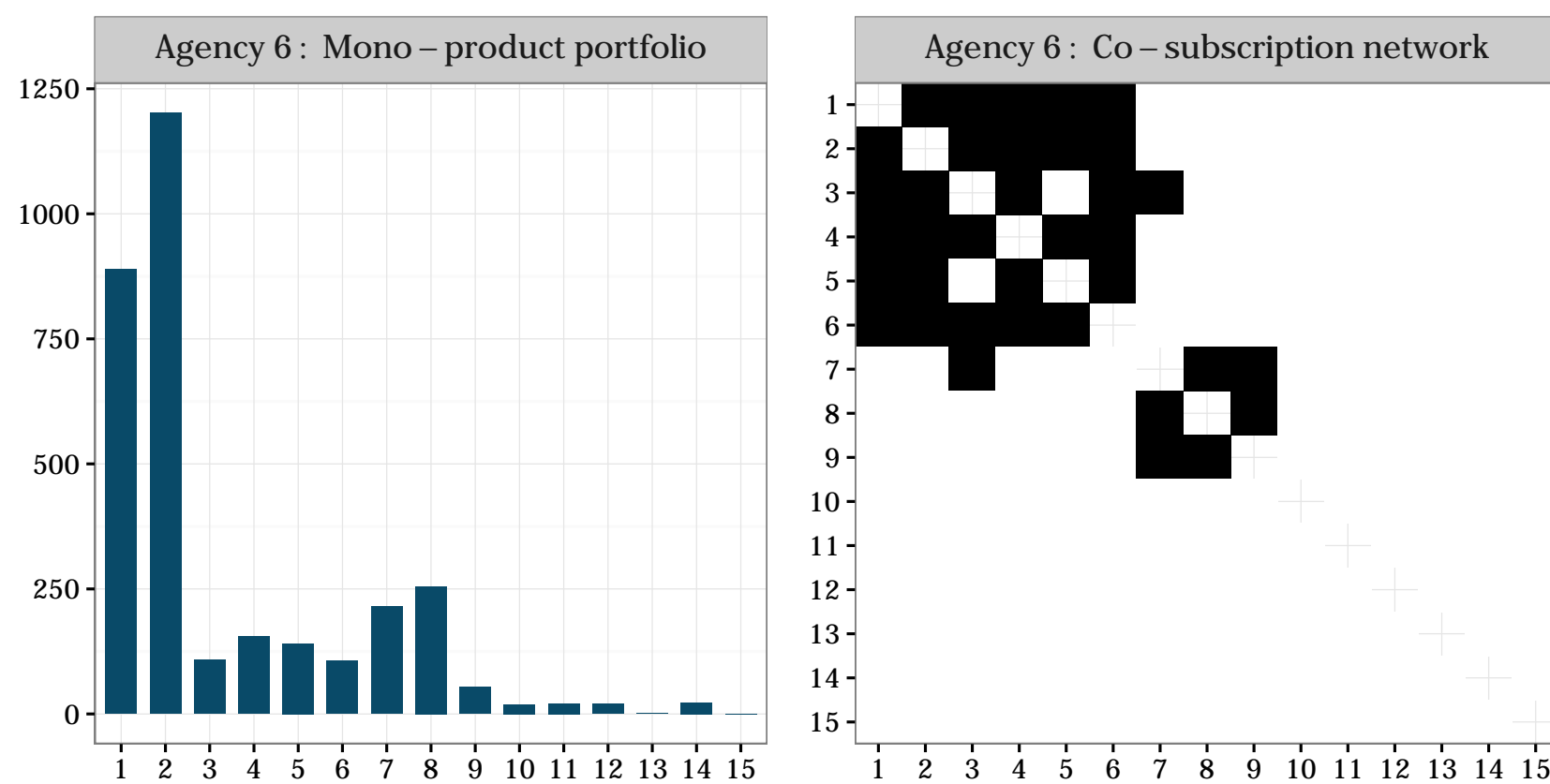
## [1] Introduction

- **Marketing problem:** define effective cross-selling campaigns on the basis of customers behavior.
- **Motivation:** targeting the existing customer base with effective strategies leads to the growth of the company.

### Data

An insurance company administrates  $n = 130$  agencies selling the same  $V = 15$  products. For each agency  $i$  is available:

- Number of mono-product customers  $n_{iv}$  subscribed to each product  $v = 1, \dots, V$ .
- Co-subscription network  $\mathcal{A}_i$  among products, relative to multi-product customers.



**Aim:** Define cross-selling campaigns for mono-product customers exploiting co-subscription networks.

## [2] Cross-sell strategy

A **strategy** is the best product  $u$  to offer to a mono-product customer with a product  $v \neq u$ .

**Shared strategies among similar agencies are better!**

- Agencies in the same company may exhibit clusters.
- Using the same strategy reduces administrative overhead.

⇒ We associate agencies to a vector of cluster assignments

$$\mathbf{C} = (C_1, \dots, C_n)$$

with  $C_i \in \{1, \dots, K\}$  the cluster membership of agency  $i$ .

**Same cluster ⇒ same strategies**  
**Cluster-specific cross-selling**

- **The best offer to a mono-product customer** with product  $v$  in agencies belonging to cluster  $k$  is defined as

$$u_{kv} = \operatorname{argmax}_u \{\Pr(\mathcal{A}_{k[vu]} = 1) : u \neq v\}$$

- $\mathcal{A}_{k[vu]}$ : random variable measuring presence or absence of a co-subscription among products  $v$  and  $u$  in cluster  $k$ .

- **Evaluate the strategies** using a performance indicator

$$e_{kv} = p_{kv} \max \{\Pr(\mathcal{A}_{k[vu]} = 1) : u \neq v\}$$

- $p_{kv}$ : probability that a mono-product customer is subscribed to  $v$  in agencies belonging to cluster  $k$ .

**Strategies with high  $e_{kv}$  are likely to work better!**

## [4] Bayesian inference

### Prior specification

- **Number of clusters  $K$  unknown** ⇒ Cluster assignment vector  $\mathbf{C} \sim \text{CRP}(\alpha_c)$
- Mono-product customer choices ⇒  $\mathbf{p}_k \sim \text{Dirichlet}(\alpha_1, \dots, \alpha_V)$
- Priors for co-subscription networks are chosen to **maintain computational tractability** and **favor deletion of redundant dimensions**; in particular
- Cluster-specific **mixing probability vector** ⇒  $\nu_k \sim \text{Dirichlet}(1/H, \dots, 1/H)$  for  $k = 1, \dots, K$ , favor deletion of unnecessary mixture components.
- Shrinkage prior [1] on **latent weights** ⇒  $\boldsymbol{\lambda}^{(h)} = (\lambda_1^{(h)}, \dots, \lambda_R^{(h)}) \sim \text{MIG}(a_1, a_2)$  which induces priors on the elements  $\lambda_r^{(h)}$  for  $r = 1, \dots, R$  that are increasingly concentrated around 0 as  $r$  increases

### Posterior computation

Posterior distributions are obtained via **Gibbs sampling**, with key steps

- Agencies are allocated to clusters via a sequential re-seating procedure [3] ⇒ **cluster assignment vector estimated as MAP.**
- Updating of the parameters associated to the co-subscription networks follow steps in [2] which exploits **Pólya-Gamma data augmentation for Bayesian logistic regression.**

## [3] Joint model for mixed domain data

### Cluster dependent probabilistic representation

**Number of mono-product customers** ⇒ **discrete distribution**

$$(n_{i1}, \dots, n_{iV}) \sim \text{Multinom}\{n_i; p_{k1}, \dots, p_{kV}\}$$

**Co-subscription networks** ⇒ **mixture of latent eigenmodels**

Introduce an index  $G_i \in \{1, \dots, H\}$  for the mixture component.

- Edges between pairs of products  $l = (u, v)$  are realizations from

$$\mathcal{L}(\mathcal{A}_i)_{il} | \pi_{il} \stackrel{\text{indep}}{\sim} \text{Bern}(\pi_{il}), \quad l = 1, \dots, V(V-1)/2$$

- Probability of connection changes across the mixture components

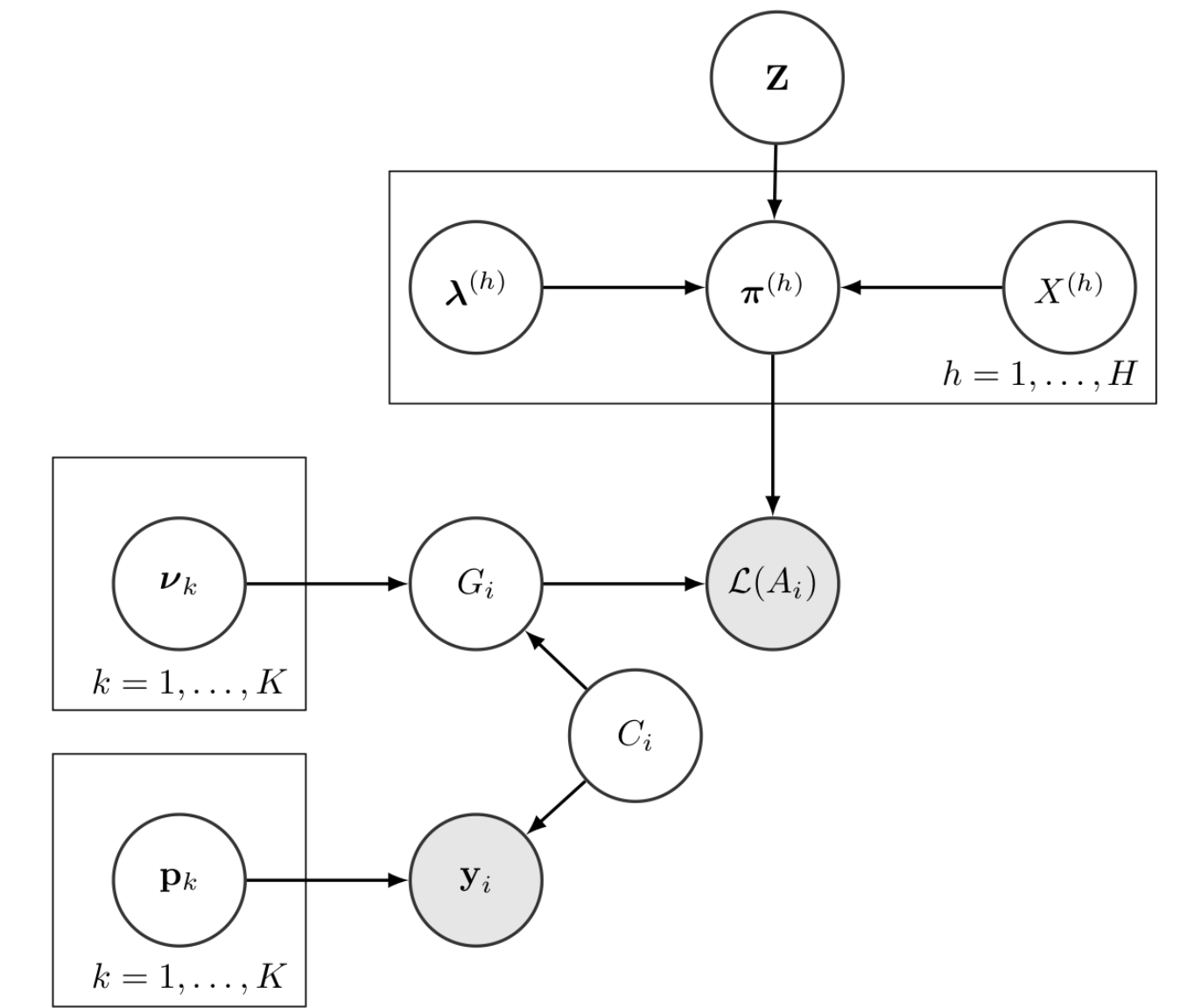
$$\pi_i | G_i = h, \boldsymbol{\pi}^{(h)} = \boldsymbol{\pi}^{(h)}$$

- Mixing probabilities depends on the cluster allocation

$$\Pr(G_i = h | C_i = k) = \nu_{hk} \quad h = 1, \dots, H, \quad k = 1, \dots, K$$

allowing **sharing of mixture components across the clusters.**

### Graphical model



Component-specific **edge probability vector** ⇒ characterized via **matrix factorization representation**

$$\boldsymbol{\pi}^{(h)} = [1 + \exp\{-\mathbf{Z} - \mathbf{D}\}]^{-1} \quad \mathbf{D} = \mathcal{L}(\mathbf{X}^{(h)} \boldsymbol{\Lambda}^{(h)} \mathbf{X}^{(h)T})$$

- **Z common similarity** vector shared among all the co-subscription networks ⇒ centers the mixture components

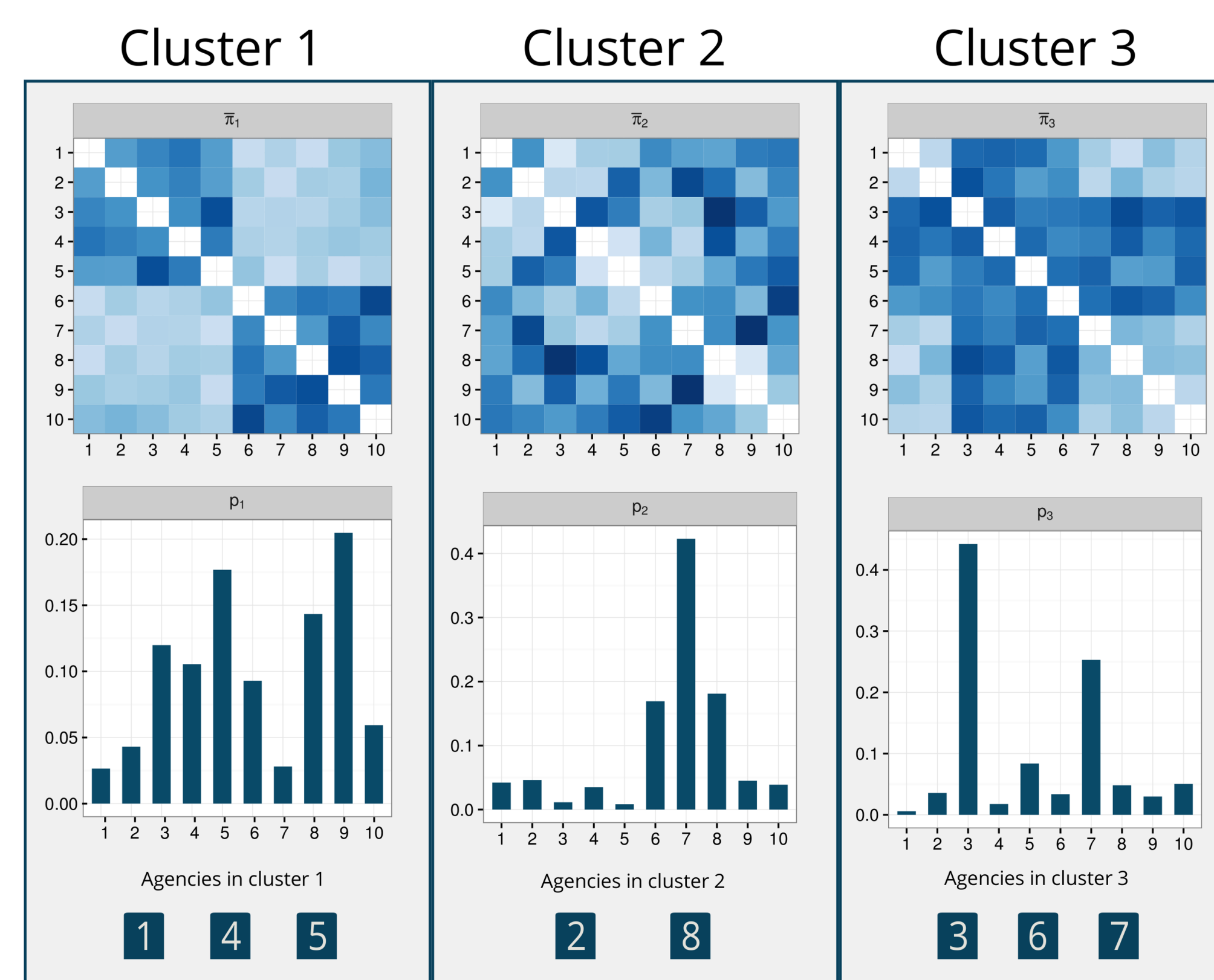
- **D component-specific** vector which accounts for pairwise similarity among products in a latent space ( $R \ll V$ )

- $\mathbf{X}^{(h)}$  products' latent coordinates ⇒ Products with coordinates in the same direction are more likely to be co-subscribed than products with coordinates in the opposite direction.

- $\boldsymbol{\Lambda}^{(h)} = \text{diag}(\lambda^{(h)})$  weights the similarity in each dimension  $r$  by a non-negative parameter  $\lambda_r^{(h)}$ .

### Output from the model

Example of output from our model for decision making in marketing when there are  $n = 8$  agencies and  $K = 3$  clusters.



The **performance indicator** is estimated from the model as  $\hat{e}_{kv} = \hat{p}_{kv} \max \{\hat{\Pr}(\mathcal{A}_{k[vu]} = 1) : u \neq v\}$  for each product  $v$  and cluster  $k$ , with  $\{\hat{\Pr}(\mathcal{A}_{k[vu]} = 1) : u \neq v\}$  available from  $\hat{\pi}_{kl}$ , where  $l$  denotes the pair of products  $(v, u)$ .

⇒ The **conditional distribution of the co-subscription network** varies as a function of a **latent clustering variable**, which is determined **endogenously** by mono-product customer choices and co-subscription patterns shared across subset of agencies.

### Interpretation

- Agencies 1, 4 and 5 share common profiles of mono-product customer choices and co-subscription networks ( $C_1 = C_4 = C_5 = 1$ ).

- **Co-subscription behavior** is summarized by the expectation of the network-valued variable associated to cluster 1; results in [2] show that, under the hierarchical representation, it corresponds to

$$E\{\mathcal{L}(\mathcal{A}_1)\} = \bar{\boldsymbol{\pi}}_1 = \sum_{h=1}^H \nu_{h1} \boldsymbol{\pi}^{(h)}$$

which coincides with the vector of co-subscription probabilities for pairs of products in cluster 1.

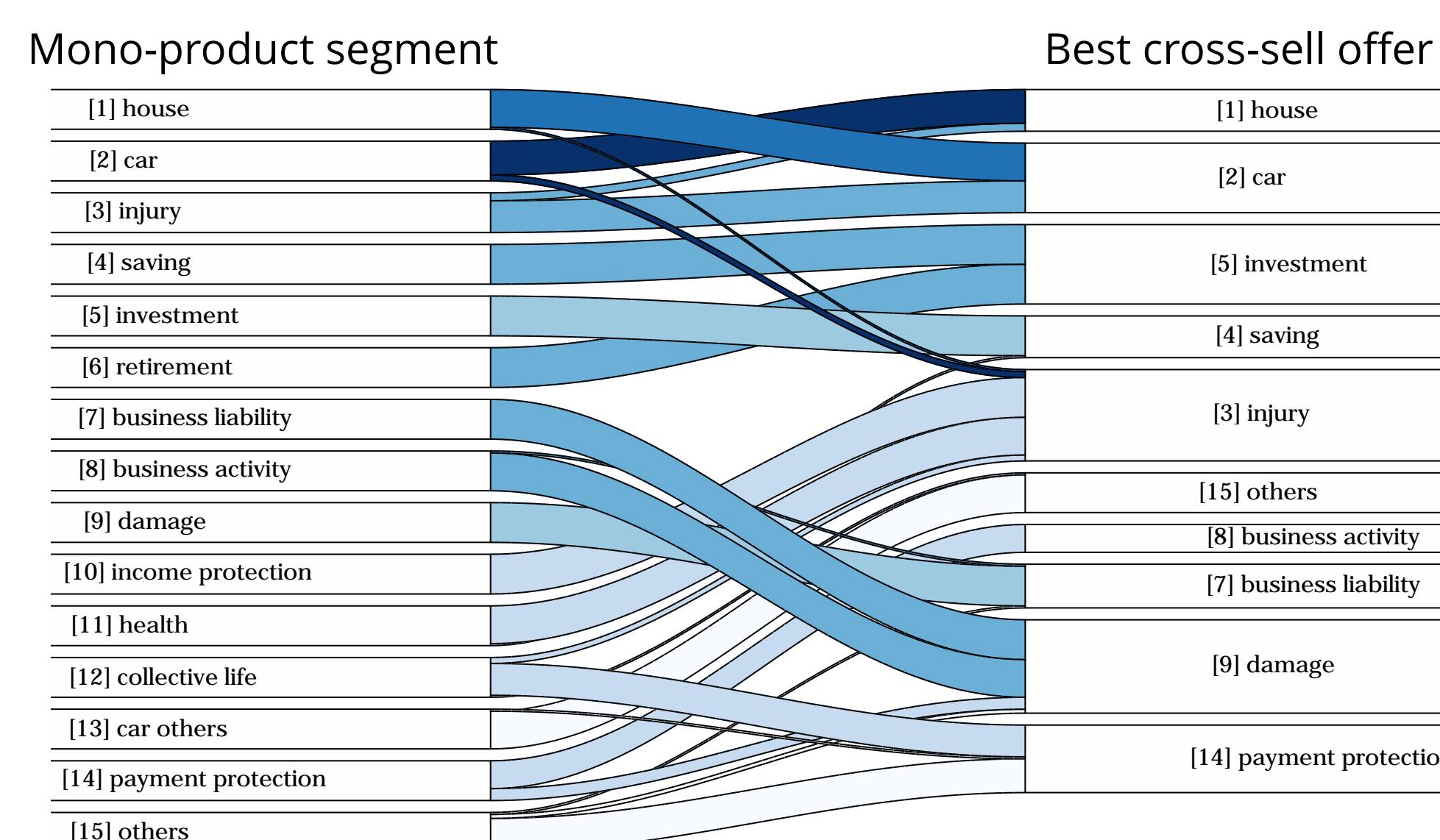
⇒  $\bar{\boldsymbol{\pi}}_1$  **defines the set of cross-selling strategies.**

- **Mono-product customer choices** in cluster 1 are characterized by the vector  $\mathbf{p}_1$ .

⇒  $\mathbf{p}_1$  provides **additional information** to obtain the **performance indicators** for agencies in cluster 1.

## [5] Cross-selling in Italian insurance company

### Cluster-specific cross-selling strategies



20 clusters, with **similar behavior** summarized in the riverplot

**Edge dimension** is proportional to the number of clusters for which the best offer coincides with the indicated one.

**Edge color gradient** represents strategy performance indicator averaged across clusters.

**Right box dimension** is proportional to the number of strategies suggesting that product, as the best offer.

### References

- [1] Bhattacharya, A. and Dunson, D. B. (2011) Sparse bayesian infinite factor models. *Biometrika*, **98**, 291–306.
- [2] Durante, D., Dunson, D. B. and Vogelstein, J. T. (2015) Nonparametric Bayes modeling of populations of networks. *ArXiv:1406.7851 e-prints*.
- [3] Neal, R. M. (2000) Markov chain sampling methods for dirichlet process mixture models. *Journal of Computational and Graphical Statistics*, **9**, 249–265.